



2011-2012 Local Government Efficiency Programs



Smart Management for Small Communities

New York State Department of State Opportunities for Community Development

- Community Development Opportunities and Challenges
- DOS Community Development Programs
- DOS Community Partnerships

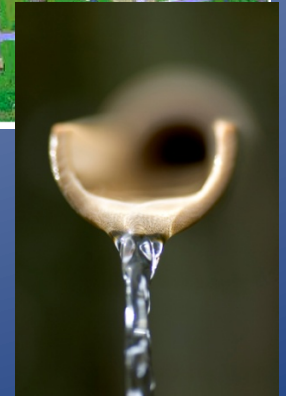
Sustaining Successful Communities

- Maximizing cost efficiencies
- Leveraging local assets
- Collaborating and partnering
- Capitalizing on opportunities



Sustainable Development Challenges

- Competing Jurisdictions
- Population Shifts
- Development Sprawl
- Environmental Needs
- Funding Deficits
- Workforce Challenges
- Inadequately Planned Infrastructure



Sustainable Infrastructure and Community Development

- Infrastructure defines a community's capacity to accommodate sustainable growth.
- Planning for sustainable infrastructure often requires an area-wide or regional approach
- Collaboration and intermunicipal cooperation can help to improved cost and delivery of services

Department of State

- Experience
- Grant funding
- Proven approaches to success





NEW YORK STATE
ANDREW M. CUOMO, GOVERNOR



DEPARTMENT OF STATE
CESAR A. PERALES, SECRETARY OF STATE

DOS Expanding Partnerships

- Building long-term relationships with local government
- Aggressively exploring the integration of state and federal programs
- Leveraging regional opportunities, consistent with local needs

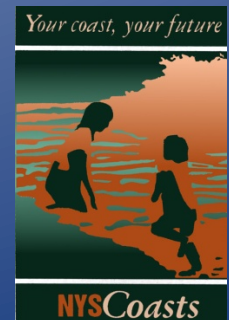


Department of State Community Development Programs



Environmental Protection Fund Local Waterfront Revitalization Program

- Community-based planning
- Strategic Implementation
- Enhancing public access to waterways and state lands for water-based recreation
- Protecting and improving water quality
- Revitalizing hamlets and Main Streets.



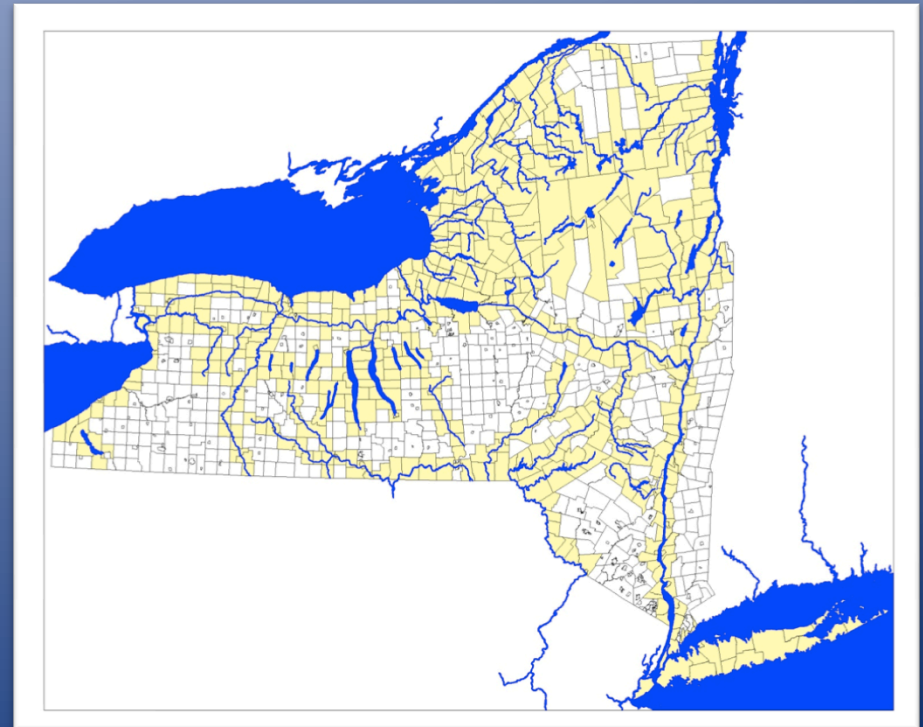
Environmental Protection Fund Local Waterfront Revitalization Program (LWRP)

Eligibility

- Coastal and inland waterway communities

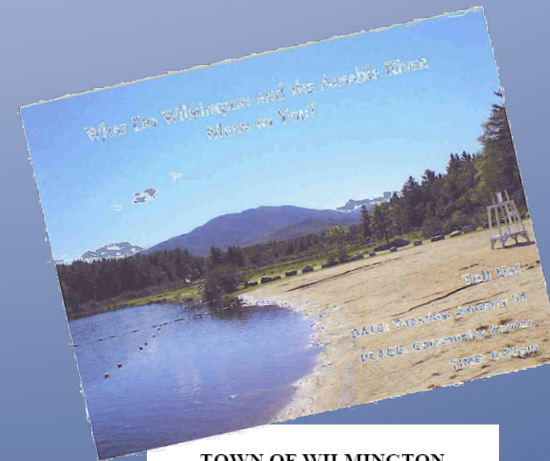
Funding

- Annually
- 50/50 matching grants
- No individual cap
- Implementation tied to planning



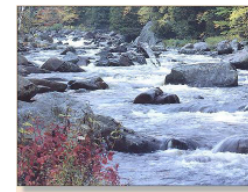
Completing an LWRP

- Defines the vision for the waterfront
- Inventory of assets
- Analysis of opportunities and resource protection needs
- Strategies for addressing critical waterfront issues
- Actions needed to implement the plan.



**TOWN OF WILMINGTON,
NEW YORK**

**LOCAL WATERFRONT
REVITALIZATION PROGRAM**



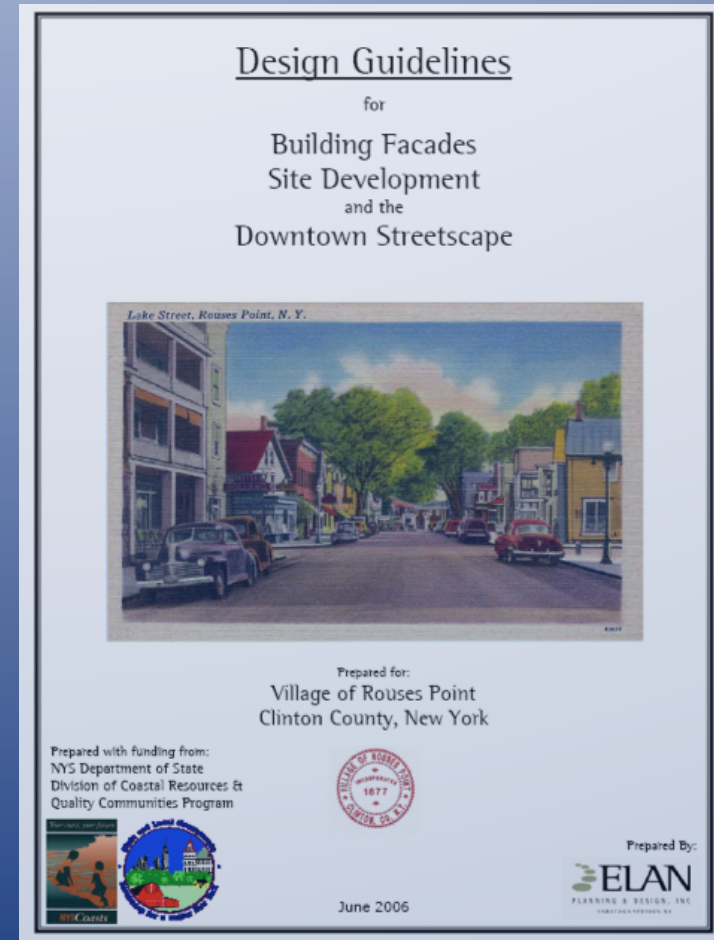
NOVEMBER 2008
DRAFT REPORT



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Downtown and Hamlet Revitalization

- Economic and market analysis
- Establish a cultural, historic, or arts district or BID
- Transportation, parking or streetscape improvements
- Reuse of abandoned buildings
- Design guidelines and standards



Brownfield Opportunity Areas Program (BOA)



Community-based planning for the revitalization of neighborhoods effected by the presence of brownfields and economic distress

BOA Program

Eligibility

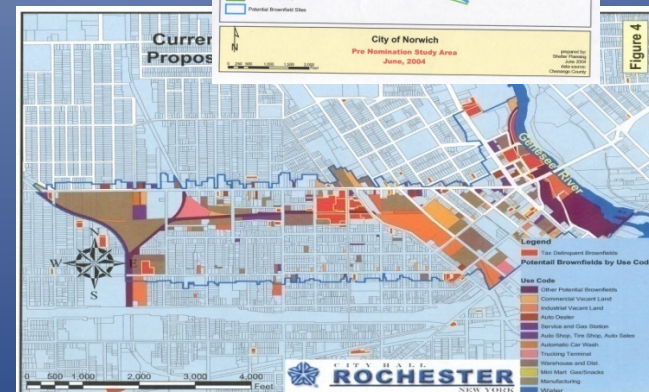
- Municipalities and community based organizations

Funding

- Continuous applications
- 90/10 matching grants

Priority

- Partnerships
- Concentration of brownfields
- Economic distress
- Strategic opportunities



Brownfield Opportunity Areas

Results

- Revitalization plan for an area affected by brownfields or underutilized property

Blends

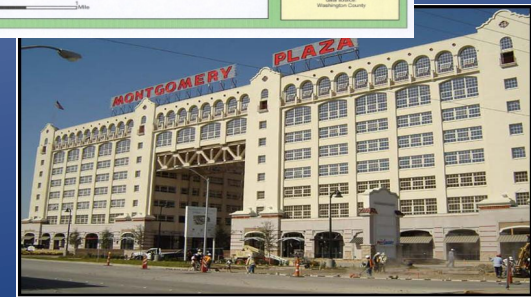
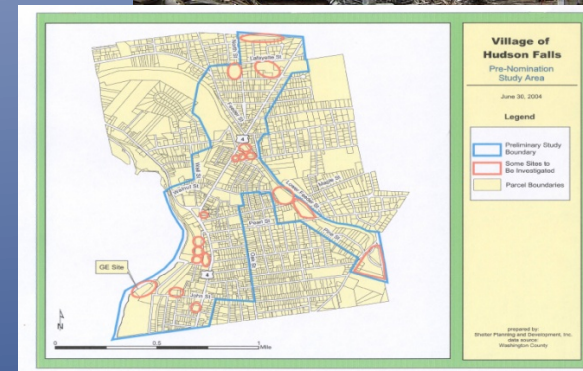
- an area-wide planning approach with site assessments

Provides

- systematic and proactive redevelopment of brownfields

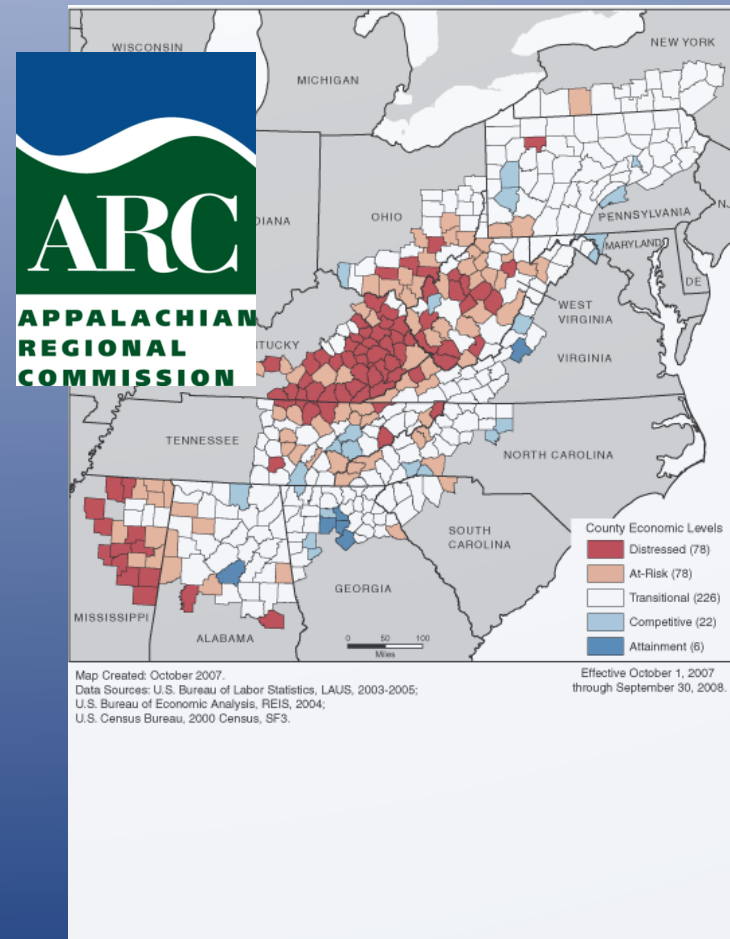
Applies

- to any type of area (residential, industrial, commercial, downtown, waterfront...)



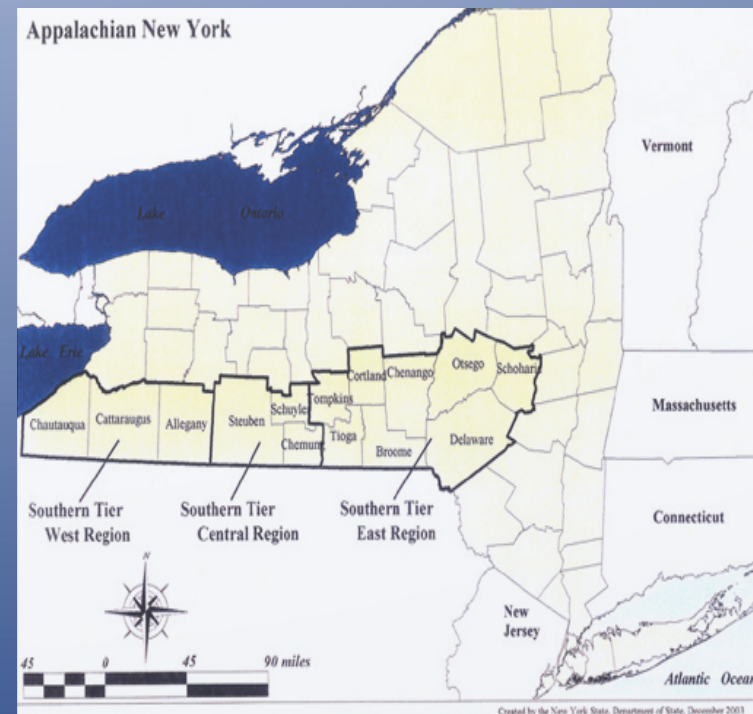
Appalachian Regional Commission (ARC)

- Increase job opportunities and income
- Strengthen community capacity
- Develop and improve infrastructure
- Reduce isolation



Appalachian Regional Commission

- Municipalities and non profits
- Continuous applications
- 50/50 matching grants
- Planning and implementation

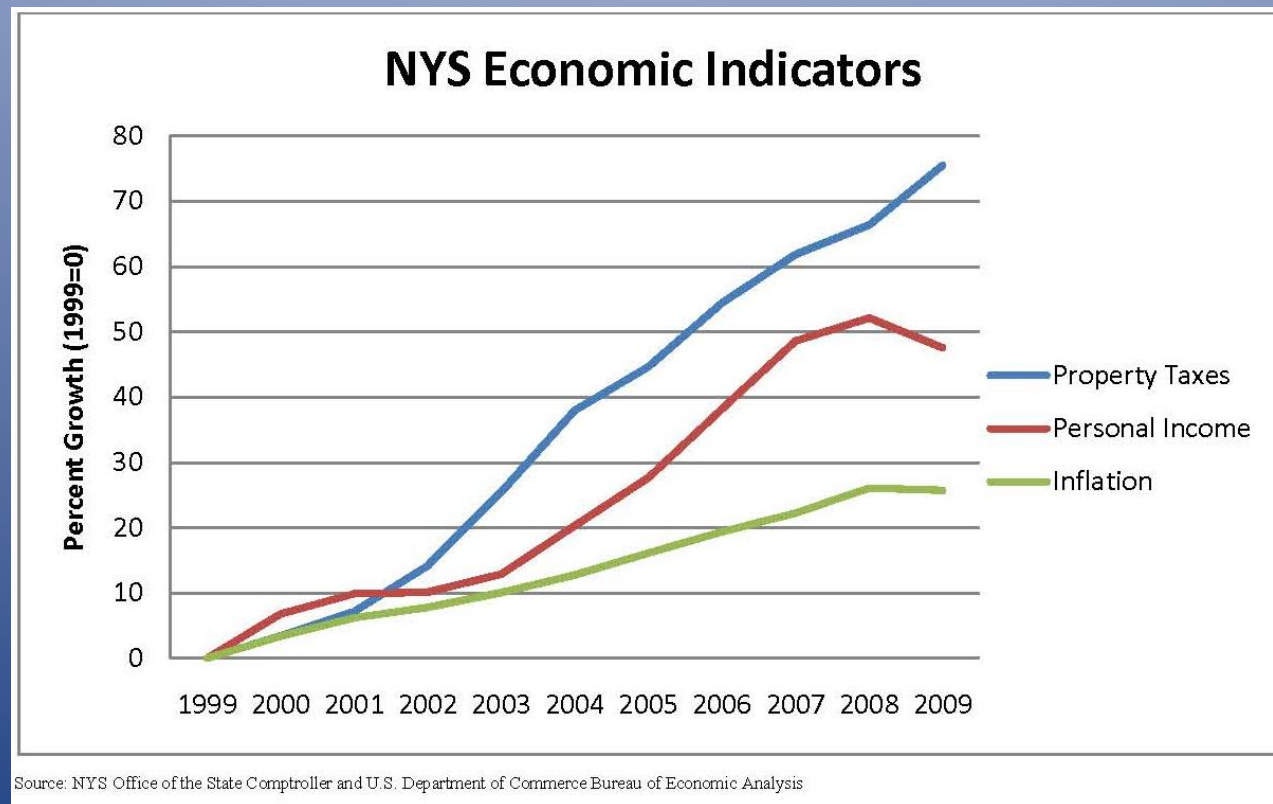


Local Government Efficiency Program (LGE)



- Improve service delivery
- Increase competitiveness
- Reduce local costs
- Coordinate solutions
- Focus resources

Why Are We Here?



Grant Programs

- Local Government Citizens Re-Organization Empowerment
- Local Government Efficiency

Award Program

- Local Government Performance and Efficiency

Available Funding

Grant Programs

- Local Government
Citizens Re-Organization Empowerment \$35,000,000
- Local Government
Efficiency \$4,000,000

Award Program

- Performance and Efficiency \$40,000,000

Total \$79,000,000

Local Government Citizens Re-Organization Empowerment Grant

“Local government re-organization” is the consolidation or dissolution of a local government entity in accordance with Article 17-A of the General Municipal Law

- Re-Organization Study/Plan
- Expedited Re-Organization Assistance
- Re-Organization Implementation

Local Government Citizens Re-Organization Empowerment Grant

- Non-Competitive
- General Municipal Law, Article 17-A
- \$100K Maximum
 - \$50,000 maximum for a study and/or plan
 - \$25,000 in expedited funds for petitioned local governments
 - \$50,000 maximum for implementation of a municipal re-organization

Local Government Efficiency Grants

- Competitive
- \$200,000 per municipality, up to \$1 million
 - \$25,000 per municipality for a planning component
- Capital costs integral to consolidated service
- Transitional personnel costs
- Examination of financial savings, return on public investment and management improvements

Local Government Performance and Efficiency Program

Awards based on fully implemented actions:

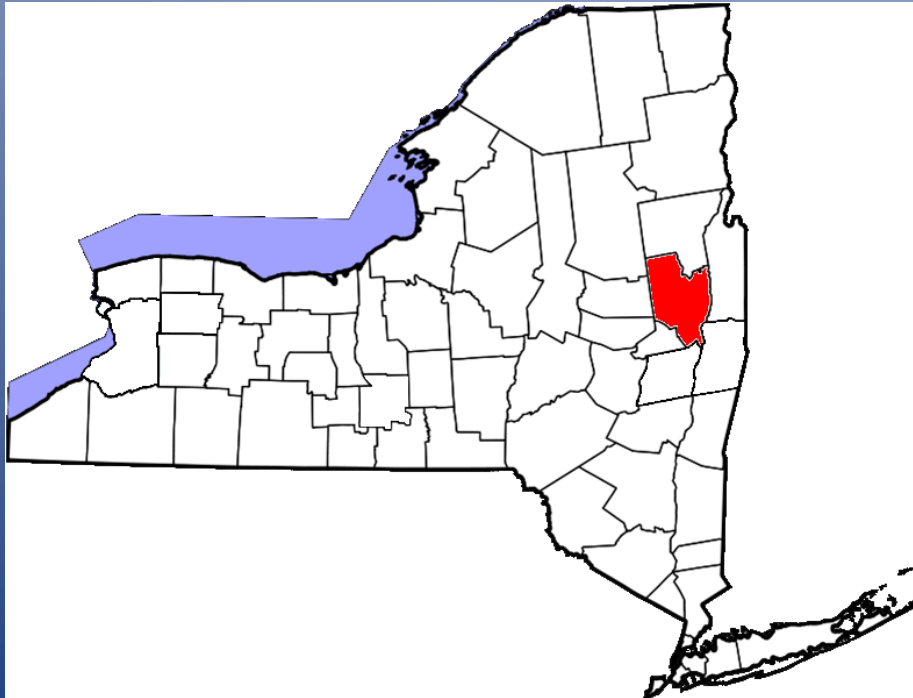
- the amount of current and future savings,
- the impact of such action upon the municipal property tax levy,
- the size and complexity of the action, and
- the ability for the action to be replicated by other municipalities.

Local Government Performance and Efficiency Program

- Competitive
- Eligibility: individual or jointly
- Projects or actions that commenced on or after January 1, 2010
- Maximum of \$25 per resident, up to \$5 million
- Awards may be used for general municipal purposes

Town of Glenville

Joint Sewer Project in Saratoga County



Town of Glenville: Project Summary

- Co-Applicant: Town of Clifton Park and the Niskayuna Central School District
- Awarded \$579,600.00 grant from 2007-2008 Shared Municipal Services Incentive Program
- Rehabilitate, repair and expand the Alplaus Sewer District No. 1 system to eliminate problematic sewer lines and failing septic systems.

Town of Glenville: Challenges

- Reduce debt service for Alplaus Sewer district #1 taxpayers
- Reduce personnel costs by eliminating treatment plants
- Extend new sewer lines
- Reduce operations and maintenance costs from eliminating the Alplaus treatment plant and the Old Knott Farm treatment facility

Town of Glenville: Solution

- The municipalities entered into an intermunicipal agreement where sewer service, treatment, operation, maintenance and repairs are shared.



Town of Glenville: Outcome

- Minimum annual savings of \$255,789.
- Improved local water quality.
- About 2.5 full time positions will be eliminated, a savings of \$61,702 yearly.
- Over a five year period the personnel savings alone increases to \$771,275.

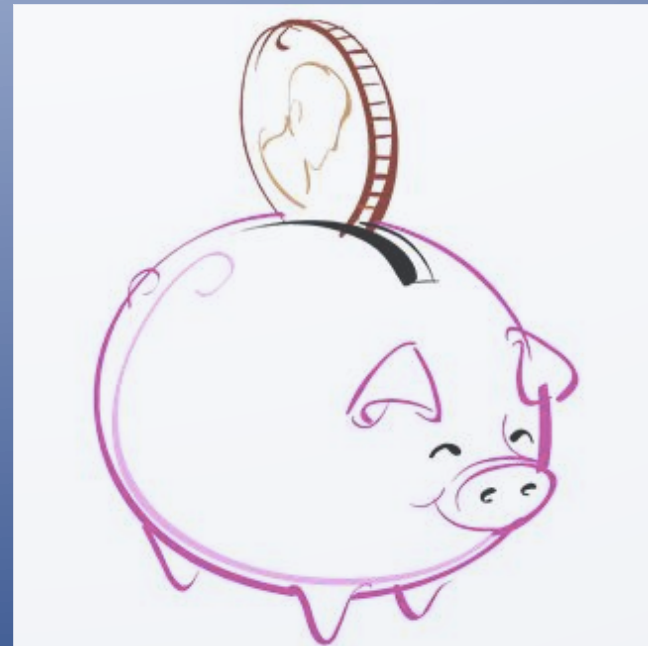
Town of Glenville

- Joint sewer project with Town of Clifton Park
- Household savings of \$461 in Glenville and \$749 in Clifton Park
- Serves Niskayuna elementary school

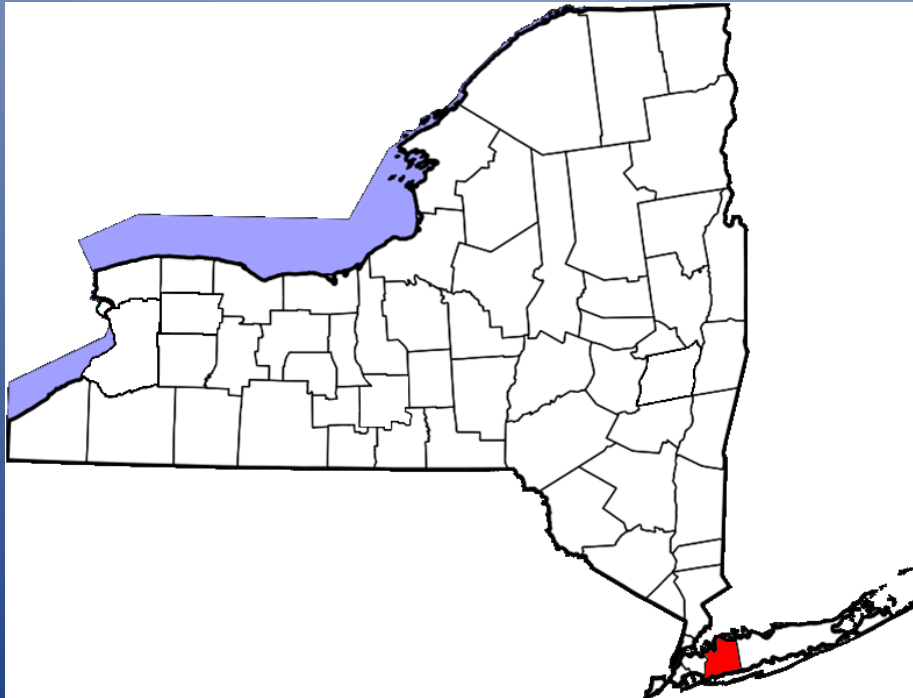


Town of Glenville: Savings

- Projected minimum annual savings \$255,000



Great Neck Water Pollution Control District

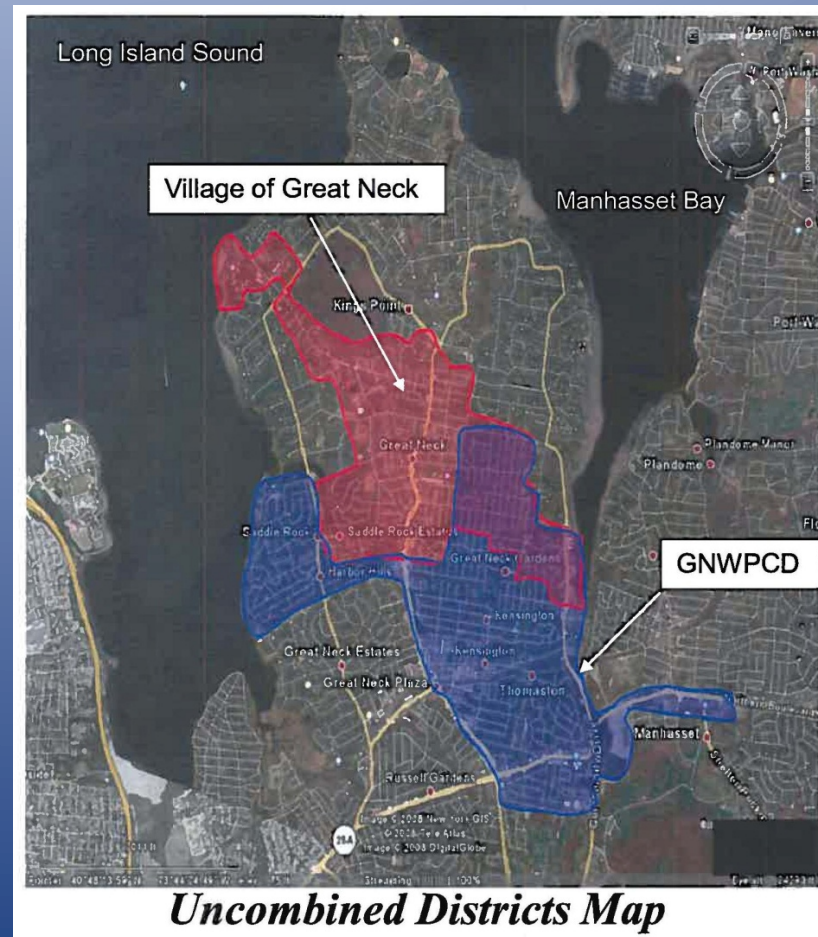


Great Neck W.P.C.D.: Summary

- The Great Neck W.P.C.D. and the Village of Great Neck will functionally consolidate the sewage collection and treatment systems, allowing residents of both the District and Village to realize substantial operating savings due to the economies of scale and reduction of duplicative services.

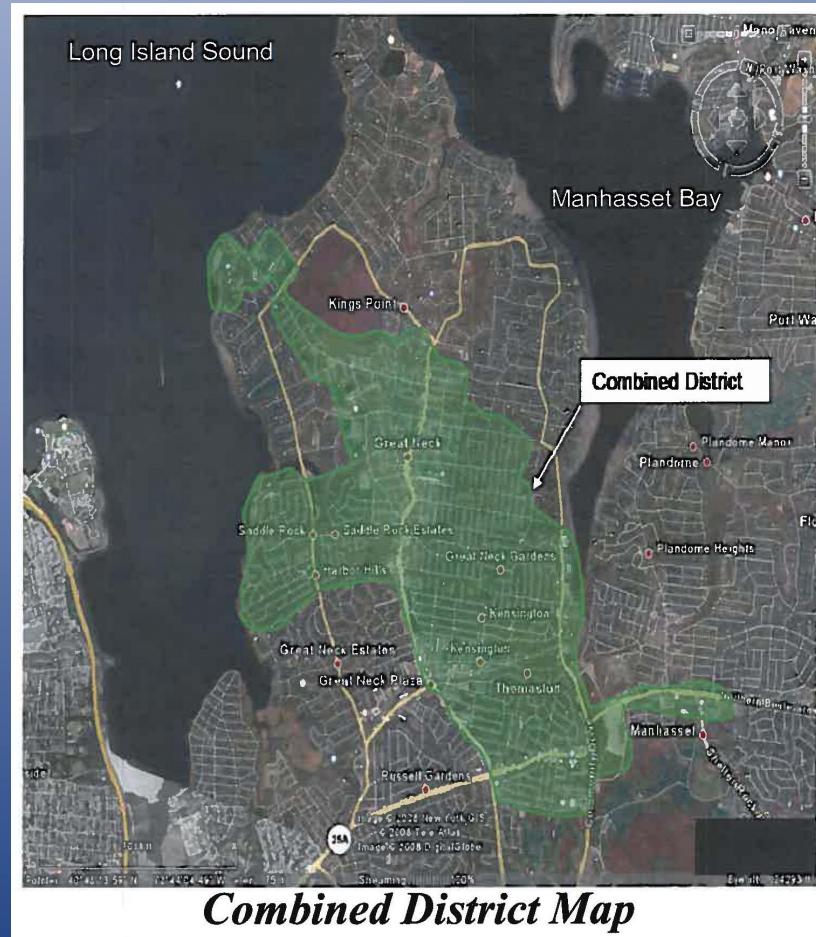
Great Neck W.P.C.D.: Challenges

- Both the District and Village are under consent orders from the NYS DEC reduce the Nitrogen levels in the effluent of the sewage treatment plants.



Great Neck W.P.C.D.: Solution

- The Village will divert their flow to the District's upgraded wastewater treatment facility providing operational savings

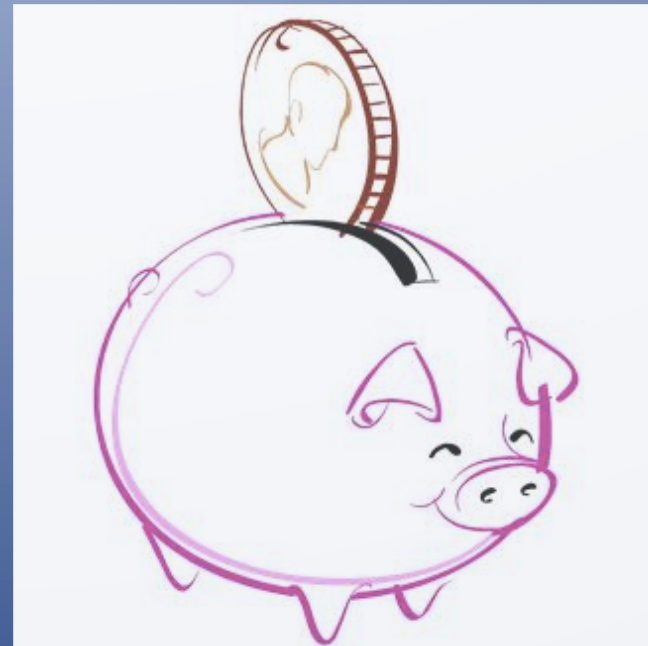


Great Neck W.P.C.D.: Outcome

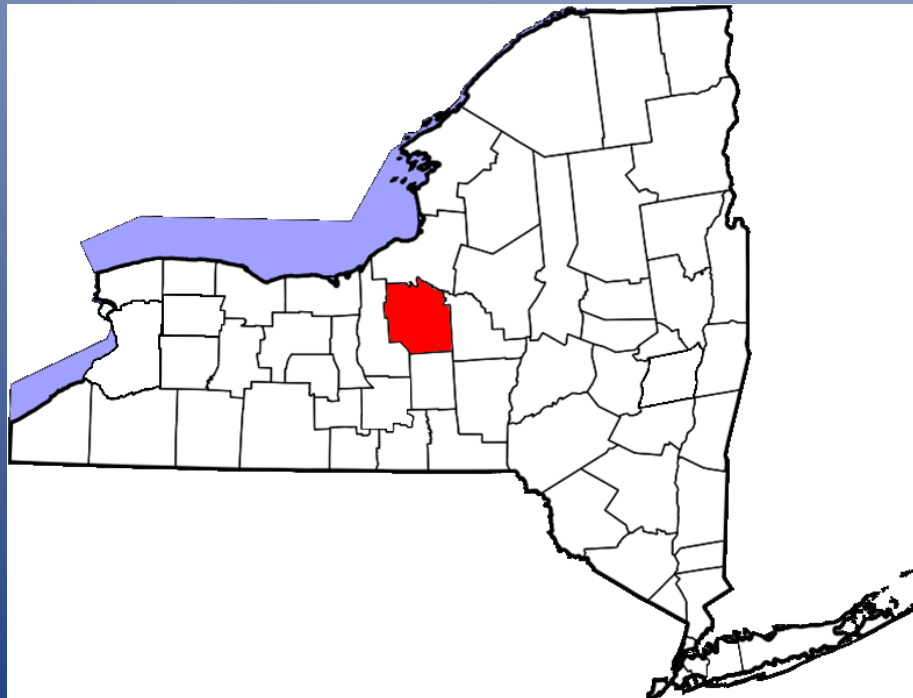
- The combined district will realize savings in the millions of dollars by constructing a single plant instead of two plants, less than a mile apart from each other, and the operational savings.
- Will protect the water quality of Long Island Sound through stringent nitrogen reductions.

Great Neck W.P.C.D.: Savings

- Projected at \$1.5 million annual savings from consolidation of administration and operating costs



Village of Skaneateles



Village of Skaneateles: Summary

- Both the Village and the Town receive their drinking water from Skaneateles Lake, operating separate water systems. In response to the federal treatment mandate, and in an effort to improve efficiency and reduce taxpayer costs, the Village and Town plan to consolidate public drinking water services

Village of Skaneateles: Solution

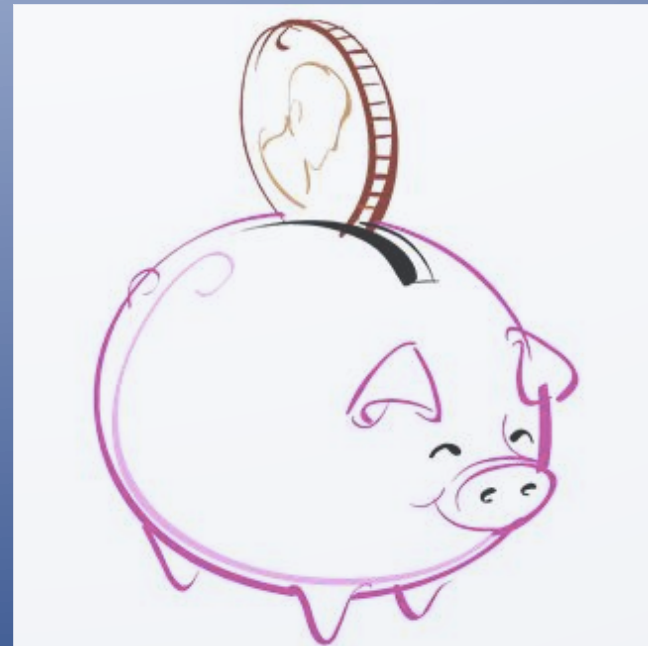
In response to the federal treatment mandate:

- Build a joint UV treatment facility,
- Combine storage facilities into a single rehabilitated elevated water tank,
- Eliminate continuous chlorination.

The completed project will result in the Village operating and maintaining the combined drinking water treatment and storage facilities.

Village of Skaneateles: Savings

- Projected at \$174,000 annual savings
- Projected one time savings of \$1.7 million





Local Government Services

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<http://www.dos.state.ny.us/LG/lge-index.html>

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